DCI/IC 75-0317

14 February 1975

MEMORANDUM	FOR:			: :
SUBJECT:		L Murphy	 Commission	Documents

- 1. On 12 February 1975, Bill Harris called requesting additional information and documents be forwarded to him via courier to the PFIAB vault. He specifically asked for the following:
  - a. Additional charts, beyond those sent to him on 7 February, of the Intelligence Community, reflecting the process, product, nervous system, etc.
  - b. A "list of lost or compromised collection efforts through press disclosure . . . " both classified and unclassified, that he might use to write a legal brief to support the DCI's pending "sources and methods" legislation.
  - c. A paper prepared in OGC by Mr. Cary via John Warner on the legality of most CS activities.
- 2. I have prepared a package of material that includes those items identified above and have arranged for a courier to drop them off at the PFIAB vault on Friday, 14 February, if you approve.
- 3. Reference paragraph la above, the charts in which Harris has an interest are listed below. Please indicate Yes/No on each:
  - a. Outline of a National Warning and Crisis Operations Structure.
  - b. Current Organization of Crisis Warning Structure.

- c. Proposed Organization of Crisis Warning Structure.
- d. Intelligence Community from a collection, processing and product perspective.
- e. Growth of the Intelligence Community from 1941-1969.
- 4. suggested that his paper on National Attitudes Toward Intelligence and the charts that accompany it, could be sent as well.
- 5. Reference paragraph 1b above, attached is a draft letter that could be sent to Harris. The portion of the letter dealing with leaks was provided by of the 25X1A Security Committee.
- 6. Reference paragraph 1c above. The OCG paper is attached.

Captain, USAF DCI/ICS/CS 25X1

Attachments: As Stated

25X1

## (INTEL COMMUNITY STAFF LETTERHEAD) Approved For Release 2005/03/24: CIA-RDP80M01133A001000080013-6

D R A F T/14Feb75/JWL:hcd

Mr. William R. Harris
Commission on the Organization of the
Government for the Conduct of Foreign Policy
2025 M Street, N.W.
Washington, D. C. 20506

Dear Bill:

Thank you for sending over the draft all source paper. It is an excellent study and one which I am sure will have many uses.

You asked for some additional material to support the Commission's investigation and the attached ought to answer much of your request of 13 February 1975.

One particular subject, however, needs more explanation.

As I understand it, you would like to have a list of lost or compromised collection efforts through press disclosure.

There is nothing current in the files of the USIB Security

Committee which would satisfy your request.

Actually, there is no such listing any place which compiles all leaks. The CIA Office of Security did initiate a program to establish a leak data base in 1972 but its records consist of submissions or notices of possible unauthorized disclosure prepared by CIA operational components. The concept was never extended throughout the community.

As things now stand each USIB Principal is responsible for investigating any unauthorized disclosure within his

department or agency. Only in rare cases are the results of the investigations reported to the Board through the USIB Security Committee. And these cases are of a nature that would not permit declassification or inclusion in a report you are preparing.

While we would like to help you, there are a couple of things that militate against embarking on an exercise aimed at working up a study for you.

First, based on experience we can say that expectations are slight of preparing even a few unclassified hard-hitting examples of the damage done by leaks.

Second, quite candidly, we do not believe that members of the Community would care to reveal live sources who have been turned off because of leaks.

Third, there is the imponderable problem of adverse effects on the future willingness of an individual to cooperate with us or of a foreign government to provide us with intelligence materials when leaks demonstrate a questionable ability on our part to keep "secrets" secret.

Fourth, in the area of our technical collection, while there is a universal conviction that leaks contribute to countermeasures adopted by the targets, we have not found how to measure or quantify the loss directly attributable

to leaks as opposed to what may be considered simple improved security practices of the target. An attempt was made some months ago to study the problem of evaluating results of unauthorized disclosures. After serious review of a few selected cases which we felt must have harmed technical sources and methods, we found that we were unable to accurately weigh the damages in terms of dollar loss to the US because countermeasures were implemented which reduced the effectiveness and thus the value of expensive collection programs.

How do we value any volume of intelligence no longer available because of effective countermeasures? How do we know what we can no longer see because of camouflage or underground construction, and how do we tell if this was instituted primarily because of leaks? What are we no longer able to intercept because of a switch from wireless transmission to ground lines, and was the switch stimulated because of an unauthorized disclosure or introduced in the course of a planned security improvement? Good questions, but there aren't any answers.

For these reasons we do not believe that we can provide you with any material of a supportive nature in the treatment of the evils of leaks. For whatever value it may lend, we are providing an unclassified expression of concern about unauthorized disclosures which was issued to the community last year by the DCI. It reflects the reasons for our

concern and also proposes individual responsibilities in the prevention of unauthorized disclosures.

I hope the attached material will help you. If we can be of any more assistance, please call.

Sincerely,

Associate Deputy to the DCI for the Intelligence Community

Attachments:

(SEE PROPOSED LIST OF ATTACHMENTS - FOLLOWING PAGE)

#### Attachments:

- a. Charts:
  - (1) Outline of a National Warning and Crisis Operations Structure
  - (2) Current Organization of Crisis Warning Structure
  - (3) Proposed Organization of Crisis Warning Structure
  - (4) Intelligence Community from a Collection,
  - Processing and Product Perspective
  - (5) Growth of the Intelligence Community from 1941-1969
- b. "The Use of Classical Espionage, Electronic Surveillance and Covert Action Under International Law and Pursuant to the Commander-in-Chief and Foreign Affairs Powers of the President," February 1975
- c. "National Attitudes Toward Intelligence," (Draft), with 5 charts: Intelligence Techniques; Intelligence Techniques in Russia; Intelligence Techniques, US Pre WW I; Intelligence Techniques, US WW I to WW II; Intelligence Techniques, US WW II and Since
- d. "Civil Litigation Involving Victor L. Marchetti"

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Next 1 Page(s) In Document Exempt

# Soviet-Chinese Clashes Forecast

### By Jack Anderson and Les Whitten

Looking ahead to the end of the century, a blue-ribbon commission anticipates an uneasy world of Russian-Chinese depression.

The draft study, circulated only in confidential, numbered World Environment." We have obtained a text.

jointly by Presidents Nixon and powers" as the danger to the ci-Ford and Senate-House leaders, includes such prestigious members as Vice President Rockefeller, Senate Majority Leader Mike Mansfield (D-Mont.) and House foreign experts Clement chairman is former Under Secretary of State Robert Murphy.

"A confrontation between in India." Russia and China, possibly insecret study forecasts.

"War becomes a major instrument of policy in countries of the Third World," the study adds. "Some U.S. interventions rapid." occur, most likely in Caribbean, possibly in Latin America, (with) military units of 40,000 or larger, resembling occupation taxed to the utmost . . . Public Nixon years.

A tortured Approved than Release 2005 he commission speed it a meeting between a official and a former assistant "militarization of India (and) concludes that the public will high Justice Department 0.000 general, whose names collapse of Indian democracy," support the President's pre-cial and a CIA representative, we agreed to omit. t is predicted, "under the dicted call for moderate sacri- even though the CIA is barred

crisis, leading to Indian aggres- fort of Congress. sion against Pakistan and perhaps some oil states.'

Despite these dark war clouds, the study predicts that long-range nuclear weapons will not prevent a continuing about the use of CIA data by will be sharply curtailed and spiral in costs of food, oil and other agencies such as the FBI clashes, lesser military con-nuclear warfare between the su-other necessities. flicts, acute hunger and nagging perpowers, therefore, will be averted.

But this will make the world "safe" for conventional warfare, copies, is called "The Future thus increasing the "chances of Soviet pre-emptive strike oped lands "a rapid, worldwide against China and of war be- rise in wage levels" as a result tween Western and Communist vilian population decreases.

During this anxious era, the United States will gradually reestablish control over Europe, the panel predicts, until others. Chairman Murphy hopes Europe becomes "more a peninto submit the final version to sula than a power." The Soviets, President Ford and Congress by Zablocki (D-Wis.) and Peter in turn, will dominate the Mid-June, 1975. Frelinghuysen (R-N.J.). The east while China controls Footnote. east while China controls "Southeast Asia, makes head-

Internally, "the U.S.S.R. will volving limited armed clashes, be subject to growing pres-contained the "raw material" dominates world politics," the sures" and the future of China for the final, more comprehenwithout Mao Tse-tung "is unpredictable." However, "the turnover in governments everywhere is likely to be unusually Intelligence Agency secretly CIA for checking against Ameri-

"presidential leadership will be

Eventually, the dollar will be

reestablished, the study says, the press has revealed one vio-"as the world's major reserve lation after another of this stricand trading currency." But this ture. But little has been written

In fact, these distinguished crystal-ball gazers see "starva- that the CIA had provided the tion in some regions," rampant Secret Service with sex gossip unemployment around the about singer Eartha Kitt after world and, in the more devel-she made an unfavorable reof inflation.

The 12-page summary, collected from both expert testimony and staff research, makes cret CIA report said about her. clear that some of the predictions are more probable than

Footnote: The commission's research director, Peter Szanway in Africa and makes trouble ton, insisted to our reporter Ira Rosen that the secret study was still preliminary. But he said it sive study.

CIA Whispers-The Central provided the Justice Depart-As a New Year's prediction 10 ment with confidential informayears from now, the American tion on numerous Americans for "anti-riot" purposes during the

The strange deal was ar-

weight of the food/population fices, somewhat to the discom-from domestic surveillance by federal law.

During the past several days, and Secret Service.

Two years ago, we reported mark about the Vietnam war at a White House luncheon. We omitted her name because we were unable to reach her to get permission to quote what the se-

Richard M. Helms, then the CIA director, personally assured us that the Eartha Kitt report was an exception and that the CIA had uncovered information about her in the course of an overseas investigation.

But we have now learned that the CIA funneled information through the FBI to the Justice Department's civil disturbance unit about hundreds of active or potential demonstrators. The information was requested by the Justice Department, which turned over 9,000 names to the cans who had attended overseas peace conferences.

The CIA's role in furnishing information about potential demonstrators was confirmed by a senior Justice Department

9 January 1975

Fisher Howe has asked that Mr. Colby provide him with an imaginative Personnel Officer acquainted with some of the intricate experiences of the CIA Career Management System. The purpose is to join with officers from other agencies to review personnel management in a broad context for foreign policy. The contribution of the CIA Personnel man is therefore much more universally broad government personnel management systems than CIA alone. The person should have some appreciation for planning such systems. It is unlikely that this group will focus on the cover picture per se or indeed the technical details of any particular system or approach except as these may lead to some modifications or improvements that could be recommended in a broad generic sense.

During the Director's briefing, he impressed the Commissioners				
with the need for U.S. Government agencies in the foreign policy field				
to recognize their intelligence role including providing appropriate				
I sense the Commission is prepared				
to comment and support the Director in that view. It is my impression				
that we would benefit from having a role in guiding the Commission's				
consideration of this broad foreign policy focus. I have recommended to the Director that he seriously weigh in and provide a person for the				
few days required.				

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DCI/IC-75-0506

Mr. Fisher Howe
Deputy Executive Director
Commission on the Organization of the
Government for the Conduct of Foreign Policy
Washington, D. C. 20506

Dear Fisher:

Approved For Release 2005/03/24:

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Enclosed are the charts we talked about on Tuesday, 7 January. Although they show only broad trends, they should still be considered as Secret.

I very much enjoyed our visit and will look forward to seeing the paper that your hard work is going to produce.

Sincerely,

Associate Deputy to the DCI for the Intelligence Community

Enclosure: as stated

Distribution:
1 - Adsee., w/enc.
1 - AD/DCI/IC, w/enc.
1 - CS Subject, w/enc.
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1 - IC Registry. w/enc.

DCI/IC/CS | ktm/4401

DCI/IC 74-2415

19 December 1974

Mr. Fisher Howe Deputy Executive Director Commission on the Organization of the Government for the Conduct of Foreign Policy Washington, D. C. 20506

Dear Fisher:

25X1A Here are the five documents that bromised to you during his briefing on Monday, 16 December:

- A current draft of a proposed Omnibus NSCID. This draft is in coordination and subject to change.
- USIB/IRAC Memorandum, subject: "Economic Intelligence -- An Action Program;"
  - Perspectives for Intelligence 1975-1980; 3.
- Key Intelligence Questions for Fiscal Year 1975; and, in Horota Lil
  - Reviews of the book "The KGB."

The first four are furnished to the Commission for background purposes and are not to be cited in any public documents.

I enjoyed our session and will be happy to provide any other assistance you may need.

Sincerely,	
	25X1A
Coordination Staff, Intelligence Community Staff	25X1
Attachments As stated	
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Fisher Howe Chalk-Talk 1/7/75 1. The Community vast technical complex costly secret 2. Facts of Life 1. Past reports (such as Schlesinger study) Present spotlight secrecy-purposes-abuses 3. Probable futures military outlook other forces institutions resources/energy food/population environment 3. What Counts? Collection Production -- Responsiveness Economy of effort -- Direction and Oversight Security vs Openness (Covert activity) 4.Responsiveness A. Priorities --military/economic В. All Other --policy/intelligence--understanding responsibilities --division of labor --economic and scientific intelligence --NIEs --Net assessments What is needed? Responsibility authority (too much military) 5. Economy of Effort A. Priorities В. Excess The Budget What is needed? Responsibility Authority (DCI has responsibility for achieving economy of effort but does not have authority. This should

flow from the President)

- 6. Direction and Oversight
  Qualities of DCI
  Executive oversight
  Legislative oversight
- 7. Security and Openness
  Protection of sources
  Law and conformity to law
  Openness
- 8. Covert Action
  Capability
  Organization
  Control
  Covert
- 10. SO?
  - 1. What authority over the Community?
  - 2. What authority for the DCI?

NOTE: Fisher Howe suggested some of the following options for strengthening the DCI's authority.

- 1. Present system (reinforced by Presidential statement)
- 2. Procedural changes--national tasking by DCI
- 3. Joint authority with OMB
- 4. Create Excom to oversee NSA comparable to NRO
- 5. Change executive agents

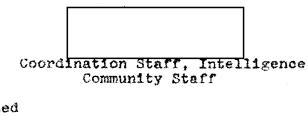
DCI/IC-75-0504 0 7 JAN 1975

Mr. Fisher Howe
Deputy Executive Director
Commission on the Organization of the
Government for the Conduct of Foreign Policy
Washington, D. C. 20506

Dear Fisher:

Here is a review of the book, <u>KGB</u>, which will appear in the new Studies in Intelligence. I thought you might find it useful.

Sincerely,



Enclosure: as stated

Distribution:
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